

**BOARD OF TRUSTEES****Board / Chief Executive Officer Retreat**

Friday, March 28, 2025  
10:00 A.M.

**– NOTICE –**

**TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS**

**DATE: MARCH 25, 2025**

Notice is hereby given that the Board of Trustees of the Harris Health will convene at 10:00 a.m. on Friday, March 28, 2025 in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401.

The Board of Trustees will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

**AGENDA**

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| <b>I. Call to Order</b>  | <b>Dr. Esmaeil Porsa and Maria Cowles</b>       |
| • Welcome and Introductions  |   |
| <b>II. Strategic Planning Process Review</b>                                   | <b>Sam Moskowitz (BRG)</b>                      |
| <b>III. Review of Stakeholder Engagement Results</b>                           | <b>Faisal Amin and Amber Olig (BRG)</b>         |
| <b>Break</b>   |   |
| <b>IV. Discussion Regarding the 2026 – 2030 Harris Health Mission</b>          | <b>BRG &amp; Harris Health Board Members</b>    |
| <b>Break</b>   |   |
| <b>V. Discussion Regarding the 2026 – 2030 Harris Health Vision and Values</b> | <b>BRG &amp; Harris Health Board Members</b>    |
| <b>VI. Closing Comments &amp; Next Steps</b>                                   | <b>Dr. Esmaeil Porsa, Maria Cowles, and BRG</b> |